



**ALAMO**

LEARNING SYSTEMS

Professional Services to promote continuous improvement

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August 13, 2021

**Sent via First Class Mail:**

Senator Mitt Romney  
Russell Senate Office Building  
SR-354 Constitution Ave, NE  
Washington, DC 20510

Dear Senator Romney:

On behalf of everyone at Alamo Learning Systems (Alamo), I'm writing to you today to ask for your help in advocating for reform to the Renewable Fuel Standard (RFS). Without swift and meaningful action by the Biden Administration, our region's last remaining oil refineries may close their doors forever, eliminating hundreds of direct jobs and causing irreversible reverberations in our region that will impact thousands of indirect jobs, like those provided by our company.

Alamo is a world-class management consulting and training firm focused on improving business processes of companies around the country. For over 30 years, Alamo has focused on the effective teaching and implementation of problem solving, decision making, problem prevention, innovation, creativity, and strategic thinking.

Refineries, particularly those in the Northeast have one of the highest job multipliers of any industry in the country. They rely on the material support, personnel and expertise that companies like ours provide to them. Their dependence on Alamo, and many other businesses in turn supports thousands of good paying, family sustaining jobs throughout the tristate region. This interdependence is critical, and it has been a major boon for our regional economy for decades.

But the RFS in its current form threatens the continued viability of independent refiners, particularly in the Northeast, and it is therefore a direct threat to the economic well-being of our company as well. For years now, local independent refiners like Monroe Energy and PBF have been forced to buy RIN credits at exorbitant prices, and these credits have swung wildly. Additionally, it is worth noting that these expenditures have done very little to create actual benefits for the environment as noted by The National Wildlife Federation and others, or to help expand renewable fuel production, or to benefit the hard-working American farmers that it was intended to provide.

This is a critical issue for our region, and without a change to the program's current structure, the goals of the program will not be met and our national and energy security along with tens of thousands of good paying jobs will be at risk. On behalf of our company, we respectfully request that you contact the EPA and the Biden Administration and ask them to take swift and meaningful action to address the out-of-control costs associated with the RFS before it is too late. The economic livelihoods of many businesses in the Northeast and of thousands of people employed by businesses like ours are depending on it. Thank you for your time and consideration of our request.

Sincerely,

Guy Hale  
President  
Alamo Learning Systems

CC: Governor Tom Wolf, Pennsylvania  
Governor Phil Murphy, New Jersey  
Governor John Carney, Delaware  
Michael Regan, EPA Administrator  
Ron Klain, White House Chief of Staff  
Senator Pat Toomey  
Senator Bob Casey

Brian Deese, Director, National Economic Council  
Marty Walsh, Secretary of Labor  
Gina McCarthy, National Climate Advisor  
Dan Utech, Chief of Staff, EPA  
Seth Harris, Senior Advisor Labor Policy  
Cedric Richmond, Sen. Advisor & Dir. of Pub. Engagement